APPENDIX A1

2026/27 REVENUE BUDGET MOVEMENT SUMMARY

Actual 2025/26	SERVICE REQUIREMENTS	Base Budget 2026/27	Reserve Drawdown	Virements	Qtr 1 Budget 2026/27
£'000		£'000	£'000	£'000	£'000
76,624	Fire Service	82,865	0	-6	82,859
807	Corporate Management	647	0	7	654
0	Lead Authority (Budget Neutral)	0	0	0	0
77,431		83,512	0	1	83,513
0	Contingency for Pay/Price Changes	2,603	0	-1	2,602
77,431	TOTAL SERVICE EXPENDITURE	86,115	0	0	86,115
-1,868	Interest on Balances	-500	0	0	-500
75,563	NET OPERATING EXPENDITURE	85,615	0	0	85,615
	Contribution to/(from) Reserves:				
	Emergency Related Reserves				
0	Bellwin Reserve	0	0	0	0
315	Insurance and Legal Reserve	0	0	0	0
0	Collection Fund Reserve	0	0	0	0
	Modernisation Challenge				
0	Smoothing Reserve	0	0	0	0
0	Pensions Reserve	0	0	0	0
0	Recruitment Reserve	0	0	0	0
0	Carbon Net Zero Reserve	0	0	0	0
	Capital Investment Reserve				
158	Capital Investment Reserve	493	0	0	493
-69	PFI Annuity Reserve	-69	0	0	-69
	Specific Projects				
0	Health & Safety Reserve	0	0	0	0
215	Equipment Reserve	0	0	0	0
1,350	Clothing Reserve	0	0	0	0
0	Health & Wellbeing Reserve	0	0	0	0
2	Training Reserve	0	0	0	0
0	Inflation Reserve	0	0	0	0
	Ringfenced Reserves				
-19	Community Risk Management Reserve	0	0	0	0
0	Energy Reserve	0	0	0	0
19	New Dimensions Reserve	0	0	0	0
400	Appropriation to / From Revenue Balances	0	0	0	0
2,371	Movement in Reserves	424	0	0	424
77,934	BUDGET REQUIREMENT	86,039	0	0	86,039
-39,007	Settlement Funding Assessment	-44,722	0	0	-44,722
-217	Collection Fund Deficit	-103	0	0	-103
-38,710	Precept Income	-41,214	0	0	-41,214
-77,934	BUDGET FUNDING	-86,039	0	0	-86,039

APPENDIX A2

2026/27 FIRE SERVICE REVENUE BUDGET MOVEMENT

Actual 2025/26	SERVICE REQUIREMENTS	Base Budget 2026/27	Reserve Draw- down	Virements	Qtr 1 Budget 2026/27
£'000		£'000	£'000	£'000	£'000
	EMPLOYEES				
	Uniformed				
42,202	Firefighters	44,569			44,569
2,031	Control	1,831			1,831
3,253	Additional Hours	2,278			2,278
47,486	**TOTAL UNIFORMED**	48,678	0	0	48,678
	APT&C and Manual				
13,517	APT&C	12,878		59	12,937
183	Tender Drivers	172			172
283	Catering	260			260
771	Transport Maintenance	783			783
67	Hydrant Technicians	67			67
77	Casuals	0			0
14,898	**TOTAL APT&C/MANUAL**	14,160	0	59	14,219
	Other Employee Expenses				
93	Allowances	52		1	53
642	Training Expenses	569		208	777
7	Other Expenses	2			2
1	Staff Advertising	5			5
117	Development Expenses	108			108
267	Employee Insurance	173			173
-637	MPF Pen Fixed Rate	0			0
67	Enhanced Pensions	70			70
6	SSP & SMP Reimbursements	0			0
164	Catering Expenditure	168			168
-483	HFRA Capitalisation Payroll	-375			-375
244	**TOTAL OTHER EMPLOYEE EXPENSES**	772	0	209	981
	Pensions				
1,791	Injury Pension	1,827			1,827
43	Sanction Charges	45			45
63	Ill Health Retirement Charges	130			130
1,897	**TOTAL PENSIONS**	2,002	0	0	2,002
64,525	**TOTAL EMPLOYEES**	65,612	0	268	65,880
	PREMISES				
16	Building Maintenance Repairs	19			19
10	Site Maintenance Costs	18			18
1,509	Energy	1,369			1,369
42	Rent	51			51
2,279	Rates	2,046			2,046
362	Water	370			370
15	Fixtures	8			8
73	Insurance	74			74
4,306	**TOTAL PREMISES**	3,955	0	0	3,955
	TRANSPORT				
471	Direct Transport	438		-1	437
12	Tunnel & Toll Fees	11			11
60	Operating Lease	191			191
438	Other Transport Costs	534		-1	533
66	Car Allowances	72			72
287	Insurance	261			261
	Driving Licences	7			7
1,334	**TOTAL TRANSPORT**	1,514	0	-2	1,512

2026/27 FIRE SERVICE REVENUE BUDGET MOVEMENT *(continued)*

Actual 2025/26	SERVICE REQUIREMENTS	Base Budget 2026/27	Reserve Draw- down	Virements	Qtr 1 Budget 2026/27
£'000		£'000	£'000	£'000	£'000
	SUPPLIES & SERVICES				
8	Administrative Supplies	9			9
245	Operational Supplies	423		3	426
10	Hydrants	12			12
76	Consumables	68			68
164	Training Supplies	232		-40	192
79	Fire Prevention Supplies	47		-1	46
6	Catering Supplies	5		5	10
441	Uniforms	391			391
69	Printing & Stationery	95		-1	94
366	Professional Fees/Service	684		1	685
594	Communications	884			884
16	Postage	18			18
2	Command/Control	1			1
379	Computing	405		14	419
333	Medicals	339		-1	338
60	Travel & Subsistence	60			60
127	Grants/Subscriptions	134		5	139
1	Advertising	10		1	11
93	Insurances	73			73
12	Furniture	10			10
130	Laundry	110		1	111
34	Hospitality	11		13	24
3,245	**TOTAL SUPPLIES & SERVICES**	4,021	0	0	4,021
	AGENCY SERVICES				
168	Super Fund Admin	169		10	179
1,720	ICT Service Provider	2,092		-1	2,091
627	ICT Managed Suppliers	563		-6	557
3,255	PFI Unitary Charges ((Int/Principal/Op Costs)	3,278			3,278
2,032	Estates Service Provider	2,102			2,102
7,802	**TOTAL AGENCY SERVICES**	8,204	0	3	8,207
	CENTRAL EXPENSES				
641	Finance, Computing and Recharges	569		7	576
6	Central Expenses	1			1
647	**TOTAL CENTRAL EXPENSES**	570	0	7	577
	CAPITAL FINANCING				
7,490	PWLB Debt Charges	7,530			7,530
43	MRB Debt Charges	0			0
3,784	Revenue Contribution to Capital	375		12	387
-22	Early Settement of Debt (Pfi Refin)	-22			-22
11,295	**TOTAL CAPITAL FINANCING**	7,883	0	12	7,895
93,154	**TOTAL EXPENDITURE**	91,759	0	288	92,047
	INCOME				
11,976	Specific Grants	6,022		111	6,133
32	Sales	4			4
2,421	Fees & Charges	1,199		64	1,263
1,234	Rents etc	1,169			1,169
303	Recharges Secondments	210			210
284	Contributions	101		118	219
255	Recharges Internal	179		1	180
25	Other Income	10			10
16,530	**TOTAL INCOME**	8,894	0	294	9,188
76,624	**NET EXPENDITURE**	82,865	0	-6	82,859

APPENDIX A3

2026/27 CORPORATE MANAGEMENT REVENUE BUDGET MOVEMENT

Actual 2025/26	SERVICE REQUIREMENTS	Base Budget 2026/27	Reserve Draw- down	Virements	Qtr 1 Budget 2026/27
£'000		£'000	£'000	£'000	£'000
	EXPENDITURE				
	Finance & Legal costs				
79	Finance Officer	79			79
101	Legal Officer	88			88
	Democratic Representation				
8	- Travel & Subsistence	7			7
1	- Training & Conference Fees	3			3
263	- Members Allowances	237			237
25	- Software/Computing	17			17
	Central Expenses				
17	Bank Charges	16			16
219	District Audit Fees	111			111
94	Subscriptions	89		7	96
807	**TOTAL EXPENDITURE**	647	0	7	654

2026/27 NATIONAL RESILIENCE ASSURANCE REVENUE BUDGET MOVEMENT

Actual 2025/26	SERVICE REQUIREMENTS	Base Budget 2026/27	Reserve Draw- down	Virements	Qtr 1 Budget 2026/27
£'000		£'000	£'000	£'000	£'000
	EXPENDITURE				
3,353	Employee Costs			3,978	3,978
1	Premises Costs				0
8,679	Transport Costs			10,268	10,268
4,346	Supplies and Services Costs			6,020	6,020
28	Agency Costs			28	28
1,672	Capital Financing Costs			28	28
18,079	**TOTAL EXPENDITURE**	0	0	20,322	20,322
	INCOME				
18,079	Income			20,322	20,322
0	**NET EXPENDITURE**	0	0	0	0

APPENDIX A4

Budgeted Movement on Reserves 2026/27

	Opening Balance	2026/27 Approved Budget Drawdown	Qtr 1 Drawdown & changes	Closing Balance
Commmitted Reserves	**£'000**	**£'000**	**£'000**	**£'000**
Emergency Related Reserves				
Bellwin Reserve	222			222
Insurance and Legal Reserve	849			849
Collection Fund Reserve	100			100
Modernisation Challenge				
Smoothing Reserve	1,400			1,400
Pensions Reserve	300			300
Recruitment Reserve	1,124			1,124
Carbon Net Zero Reserve	2,000			2,000
Capital Investment Reserve	3,540	493		4,033
PFI Annuity Reserve	1,166	-69		1,097
Specific Projects				
Health & Safety Reserve	57			57
Equipment Reserve	715			715
Clothing Reserve	1,440			1,440
Health & Wellbeing Reserve	7			7
Training Reserve	272			272
Inflation Reserve	1,890			1,890
Ringfenced Reserves				
Community Risk Management Reserve	234			234
Energy Reserve	110			110
New Dimensions Reserve	115			115
Total Earmarked Reserves	**15,541**	**424**	**0**	**15,965**
General Revenue Reserve	**4,300**	**0**	**0**	**4,300**
Total Reserves	**19,841**	**424**	**0**	**20,265**